

Doctor of Laws honoris causa
The Hon Antony Kam Chung LEUNG
Citation

The universities in Hong Kong have emerged from the metamorphosis of the early 1990s with a distinctive emphasis on quality and excellence, largely through the initiative of the immediate past chairmen of the University Grants Committee (UGC), the Honourable Andrew Li Kwok-Nang, SC, JP, whom we honoured in 1993, and the Honourable Antony Kam Chung LEUNG, JP, whom we honour today.

After a period of rapid expansion of Hong Kong's higher education institutions (HEIs) from 1989 to 1994, Mr Leung, upon assuming the chairmanship of the UGC in 1993, pledged that efforts should be directed towards the improvement of quality, with the aim of making Hong Kong a regional centre of excellence in higher education. The recent expansion and enhancement of the HEIs now embrace 18% of Hong Kong's youth. As Hong Kong braces itself to face an economic downturn, the role of university graduates in helping to create and meet demand for new technologies and new businesses has never been more important. Hong Kong has at its disposal a new generation of intellectuals which has come through a radically enhanced university system. They are the beneficiaries of the bold initiative of the UGC, under Mr Leung's leadership.

Mr Leung introduced a three-pronged approach to enhance Hong Kong's higher education system: the "Teaching and Learning Quality Process Review" (TLQPR), the "Research Assessment Exercise" (RAE) and reviews by the Research Grants Council (RGC), and the "Management Review". During his early years as UGC chairman, research grants through the RGC grew in value by a steady 20% per annum in real terms. As a result, a research culture has now been firmly established in Hong Kong. Mr Leung encouraged each institution to pursue areas of excellence according to its strengths and development strategies. Mr Leung also insisted that Hong Kong should be an outward-looking city for students in higher education. His vision is that Hong Kong's graduates should be creative, be able to think critically, be truly bi-literate and trilingual, possess a broad and liberal education, have the urge and ability to pursue excellence, and be strongly committed to Hong Kong and China but global in outlook.

Mr Leung himself went through the Hong Kong edu-

榮譽法學博士
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之讚辭

香港的大學在九十年代初以來，起著很大的變化，追求優質的教學與研究水平日益受到重視。這個令人欣喜的情況，實在要歸功於前任大學教育資助委員會主席李國能太平紳士及剛御任主席的梁錦松太平紳士。我們在1993年已頒了榮譽學位予李博士。

香港的大專教育在1989至94年間發展迅速。梁先生在93年上任教資會主席，即致力改善大學的素質，希望把香港發展成區內高等教育的卓越中心。今日近百分之二十的香港青年有機會接受專上教育，這只是個開始。面對經濟的持續不景，大學畢業生在協助香港創造新技術與新行業的角色，更形重要。香港現時有一批接受了精心改良了的大學教育的知識份子，這亦是梁先生英明領導的成果。

梁先生引進一套具有三個層面的策略，以改進香港的高等教育。它們是：教與學質素保證過程檢討 (TLQPR)；研究評審工作 (RAE) 與研究資助局 (RGC) 負責的評審；與及行政管理檢討。在梁先生就任的早期，透過研究資助局發放的研究經費，每年的平均增幅為20%。這個情況幫助香港建立起一個穩固的研究文化。梁先生更鼓勵各間大專院校因應各自所長與發展策略，開展卓越學術領域。他亦堅持，香港對於大專學生，應該是個外向型的城市。梁先生對他們期望殷切，希望畢業生都能富創造力、具批判能力、能掌握兩文三語、擁有廣闊而豐富的教育、有追求卓越的能力與渴求、更需具世界的視野但又對香港和中國有強烈的歸屬感。

梁先生在香港受教育，他在香港大學主修的

cation system. He received his university education at the University of Hong Kong, majoring in economics and statistics. Upon completing the degree of Bachelor of Social Sciences in 1973, he entered the world of banking. He also completed the Program for Management Development at Harvard Business School in 1982. In his 25 years of experience in banking, Mr Leung has held various top management positions in private banking, corporate banking and investment banking. At Citibank, he became the division executive for investment banking (Southwest Asia) in Manila in 1986, and division executive for investment banking (North Asia) in Hong Kong from 1987 to 1993. He was made Citibank's regional manager for Hong Kong and China in 1992, and division executive for private banking (Asia-Pacific) in Singapore in 1996. In October 1996, Mr Leung was invited by Chase Manhattan Bank to become its managing director and regional manager for Greater China and the Philippines.

Mr Leung is currently an Executive Councillor of the Hong Kong Special Administrative Region and Chairman of its Education Commission. He was the mastermind behind the highly encouraging educational policy in the Chief Executive's speech delivered shortly after the return of Hong Kong to China. The message of the Chief Executive was loud and clear: "The Hong Kong SAR Government will invest in education, to ensure a bright future for the region." Many new initiatives, such as the Quality Education Fund and the enhancement of the quality of teachers, have since been launched. More choices and types of school, other than the government and subvented sectors, are to be made available to parents and students. The impact of these initiatives will be felt in the years to come. Mr Leung's hope is to promote life-long learning in Hong Kong and make Hong Kong a learned and a learning society.

Mr Leung's contributions to public service reach far and wide. In the 1980s and early 1990s, he was a director of the Hong Kong Futures Exchange, a member of the Industrial Development Board and the Hong Kong Community Chest, and a part-time member of the Hong Kong Government's Central Policy Unit. Since 1995 he has been a member of the Exchange Fund Advisory Committee, a board member of the Hong Kong Airport Authority, and a trustee of the Hong Kong Centre for Economic Research. He is a member of the Preparatory Committee of the Hong Kong SAR, the Land Fund Advisory Committee and a director of the Hong Kong Policy Research Institute. His service is much sought after by the PRC Government. He is a member of the Shanghai-Hong Kong Council for the Pro-

是經濟及統計學。他在1973年取得社會科學學士學位後，便加入了銀行工作，開展了他在銀行界的事業。1982年他在著名的哈佛大學商學院完成了一項行政管理課程。在他悠長的二十五年銀行事業中，梁先生曾在不同性質的銀行業務範圍擔任要職。他自1973年開始在萬國寶通銀行任職，並於1996年10月獲邀出任大通銀行董事總經理至今。

梁先生現為香港特別行政區的行政會議成員及教育統籌委員會主席。特首在去年香港回歸後發表的第一份施政報告，其中令人鼓舞的教育政策，背後的推動人就是梁錦松先生。特首的信息是明確不過的：特區政府會致力投資在教育上，以確保區內能有一個光明的前途。隨後政府推出多個新意念，包括優質教育基金與提升教師的素質等。此外亦多了一些不同種類的學校以供家長與學生們選擇。這些新意念所帶來的影響將在未來的日子慢慢浮現出來。梁先生希望在香港推動終身教育的風氣，並希望將香港變成一個熱愛學習的社會。

梁先生在公共服務的貢獻可謂既深且廣。他在1980年代至90年代初，曾出任香港期貨交易所董事局成員、工業發展委員會成員、香港公益金董事，及香港政府中央政策研究組兼任成員。自95年起，他又出任外匯基金諮詢委員會成員、香港機場管理局董事局成員，及香港經濟研究中心信託人。他亦是特區籌備委員會成員、土地基金諮詢委員會成員與香港政策研究所董事。中國政府也很重視梁先生所提供的服務。他是“長江開發滬港促進會”的成員及國務院屬下的一個經濟組織的成員。他亦是中國國際經貿仲裁組織的仲裁員之一。

從梁先生歷年來屢獲殊榮的事實，可印證他在事業上及社會服務的傑出成就。舉例說，他除了獲委為太平紳士及獲頒OBE勳銜外，更曾獲世

motion and Development of Yangtze and the Chinese Society of Macroeconomics under the State Planning Commission. He serves as an arbitrator for the China International Economic and Trade Arbitration Commission.

Mr Leung's distinguished achievements have been recognized through the many honours he has received, including the Executive Award by the South China Morning Post and DHL, nomination as one of the Global Leaders for Tomorrow by the World Economics Forum, appointment as Justice of the Peace, and the award of the OBE.

Mr Leung sees Hong Kong as a predominantly knowledge-based economy. Hong Kong must therefore have highly educated and well-trained human resources. His grand vision is for Hong Kong to become the Manhattan 'Plus' of East Asia and the world metropolis of the East. He argues that we must maximize the advantage of our geographical location to benefit from the rapid growth of the Greater China economy, but be always outward looking and globally linked. We need to plan our economy, environment and infrastructure for the enhancement of our quality of life, making Hong Kong a society that is prosperous, free and yet highly civilized, with great taste in art and culture. As Hong Kong fights its way through the turbulent waters of the Asia-Pacific financial crisis, we need those who can engineer the turnaround of the economy through innovative economic policies and far-sighted educational initiatives. Mr Leung, in his dual role as a distinguished banker and chairman of the Education Commission, is exactly the kind of person we must look to in halting the economic downturn and helping Hong Kong to emerge stronger, healthier and more competitive.

Mr Chancellor, I have the honour to present, on behalf of the University, the Honourable Antony Kam Chung Leung, Managing Director & Regional Manager of the Chase Manhattan Bank, and Chairman of the Education Commission, for the degree of Doctor of Laws *honoris causa*.

界經濟論壇提名全球未來領袖人物之一及由《南華早報》與國際速遞公司 DHL 頒發行政大獎，以表揚他的成就。

梁先生眼中的香港是一個以知識為主導基礎的經濟體系。香港必須有良好教育與優質訓練的人力資源。他期望香港能成為東方的國際大都會與東亞的曼克頓。他強調香港人必須盡量利用香港的地理優勢，以便從快速發展的大中華經濟體系中，獲取利益。但香港亦必須保持外向型的心態及與世界的連繫。香港人要為提升生活素質而計劃其經濟、環境與基建的發展，以使香港能成為一個繁榮、自由而又高度文明，對文藝有高品味的社會。香港面對亞太金融風暴的打擊，我們此時更需要有能力提出創新的經濟政策，及能對教育發展高瞻遠矚的社會領袖，帶領香港渡過難關。梁先生身兼傑出銀行家與教統會主席，他正是我們需要的人物，帶領香港走出經濟低谷，重建一個更強勁、更健康、更具競爭力的經濟。

監督先生，本人謹恭請閣下，頒授榮譽法學博士學位予大通銀行董事總經理兼教育統籌委員會主席梁錦松先生。